## BISCUIT



## INTRODUCTION

India is the world's largest producer across a range of commodities due to its favourable agroclimatic conditions and rich natural resource base. Biscuit making is a conventional activity in many parts of the country. Despite the advent of modern, large capacity and automatic biscuit making plants, large section of people especially in semi-urban and rural areas still prefer fresh biscuits from local bakery as they are cheap and offer many varieties. These manufacturers are able to cater to some typical local palate as well. Thus, they are able to withstand competition from organised sector units.

Wheat and milk form two of the important raw materials for biscuits and other bakery items. India is the largest producer of food grains like wheat and rice in the world. India is also the largest producer of milk and dairy products.

## OBJECTIVE

The primary objective of the model report is to facilitate the entrepreneurs in understanding the importance of setting up unit of biscuit plant. This model report will serve as guidance to the entrepreneurs on starting up such a new project and basic technical knowledge for setting up such a facility.

## RAW MATERIAL AVAILABILITY

The basic raw material for the manufacture of biscuits is wheat flour and milk. Wheat and Milk are easily available in across India.

## SUITABLE LOCATION

Biscuit can be manufactured at a location which is close to the market.

## MARKET OPPORTUNITIES

The Biscuits market in India is estimated to be worth Rs. 10,000 crore. Demand for biscuits is growing with the growing population. The market for cookies and cream biscuits growing at a very fast pace of over $25 \%$.
Market for biscuits is scattered all over the country. There are three distinct market segments viz. urban, semi-urban and rural. Urban and semi-urban markets are dominated by many national and regional brands but even then many local manufacturers have also carved a special niche as their products are fresh, they offer many varieties and they are cheaper.

## PROJECT DESCRIPTION

## APPLICATIONS

Biscuits are eaten by all sections of people across the board round the year. They are, thus, mass consumption items with number of varieties and shapes. The market is scattered. There are some dominant national and regional brands. Biscuits can be manufactured at a location which is close to the market.

## CAPACITY OF THE PROJECT

The capacity of the project is 95 Metric tonnes of biscuits per year.

## PRODUCTION TARGETS (PER ANNUM)

- The scheme is worked out per shift (8 Hour) basis and 300 working days per annum.
- Assume there'll be $70 \%$ production in first year.
- Qty.: 66 MT/Annum or 5.5 MT/Month


## CRITICAL SUCCESS FACTORS

Rural and certain semi-urban markets are mainly captured by small manufacturers. This note primarily suggests entering this market. Apart from domestic customers, there is a vast market at bus and taxi stands, railway stations, weekly hats or bazaars, highway eateries or dhabas and melas or fairs. A small delivery vehicle can take care of destinations located in the vicinity of about 50-60 km. Attractive margins to traders/retailers will be crucial.

## MANUFACTURING PROCESS

The process is conventional and easy. Wheat flour along with other ingredients is mixed with water and dough is prepared. Then it is kept at a normal room temperature for about couple of hours to allow proper fermentation. Then it is placed in biscuit moulding trays and these trays are placed in oven for baking. After requisite baking, trays are taken out, cooled and biscuits are packed. The process flow chart is as under:


## PROJECT COMPONENT AND COST:

Financial Aspects:-

## APPLICATION OF FUNDS

SOURCE OF FUNDS

| Particular | Amount | Particular | Amount |
| :---: | :---: | :---: | :---: |
| Land | 300 Sq. Meter | Own Capital | 1,199,637 |
| Building | Covered area on | Term Loan from Banks | 2,074,875. |
| Plant \& Machinery | 2,216,500.00 | Loan for Working Capital | $385,786.63$ |
| Office Equipment \& | 550,000.00 |  |  |
| Furniture | 550,000.00 |  |  |
| Working Capital | 823,799.18 |  |  |
| Pre-Operative Expenses | 70,000.00 |  |  |
| Total | 3,660,299.18 | Total | 3,660,299.18 |

## FIXED ASSETS

| (1) | Land And Building: | Value (Rs.) |
| :--- | :--- | :--- |
|  | Land and Building: 300 sq. meter covered area on Rent | 120,000 per <br> annum |


| (2) | Plant \& Machinery |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| S. | Description (Name of machine with specification) | Qty. | Rate | Value (Rs.) |
| Production Unit |  |  |  |  |
| i | Automatic continuous Roller cutting machine with Oven size $48^{\prime \prime}$ fitted with two heavy duty reduction gearbox ,automatic wastage returning system with Elec. Motors | 1 | 950,000.00 | 950,000.00 |
| ii | Flour Shifter automatic screw type vibrator system With automatic lifting system with motor \& starters | 1 | 60,000.00 | 60,000.00 |
| iii | Suger Grinding Machine ( $30-50 \mathrm{Kg} . / \mathrm{Hrs}$, , 2KW) | 1 | 35,000.00 | 35,000.00 |
| iv | Roll Sheeter size $24^{\prime \prime}$ fitted with reduction gear box Variable speed, with motor \& starters | 1 | 230,000.00 | 230,000.00 |
| v | Double action horizental mixing machine cap. 300 Kg . Per batch, automatic tilting with elec. Motor | 1 | 160,000.00 | 160,000.00 |
| vi | Cooling conveyor size $24^{\prime \prime}$ working length $100^{\prime}$ total length35' with motor \& starters | 1 | 250,000.00 | 250,000.00 |
| vii | Oil spraying machine for salted biscuit belt size 24 " With elec. Motor \& starters | 1 | 65,000.00 | 65,000.00 |
| viii | Turn table working between oven and conveyor Fitted with motor and starters | 1 | 120,000.00 | 120,000.00 |
| ix | Extra Brass roller for rotary cutting machine \& Roller cutting machine | 1 | 10,000.00 | 10,000.00 |
| x | Syrup Machine with one motor \&starters SS | 1 | 85,000.00 | 85,000.00 |
| xi | Biscuit Grinder with motor 5 HP starters | 1 | 25,000.00 | 25,000.00 |
| xii | Working table with S.S./Aluminium top | 2 | 5,000.00 | 10,000.00 |
| xiii | Weighing Balance platform type | 1 | 5,000.00 | 5,000.00 |
| xiv | Aluminium vessels, Mats, cups, Mugs, ladle, spoons, gloves,etc. and misc. equipt. | - | 10,000.00 | 10,000.00 |
| Total Cost of Machinery \& Equipments |  |  |  | 2,015,000.00 |
| xv | Electrification \& Installation Charges @ 10\% | - |  | 201,500.00 |
| Total Cost of Production Unit |  |  |  | 2,216,500.00 |


| (3) | Pre-Operative Expenses: | $70,000.00$ |
| :--- | ---: | ---: |
|  | Total Fixed Capital (2+3) | $\mathbf{2 , 2 8 6 , 5 0 0 . 0 0}$ |

## RAW MATERIAL REQUIREMENT \& STOCK

| Particulars | Mode | Year' 1 | Year' 2 | Year' 3 |
| :--- | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Annual Consumption <br> Wheat Floor (Maida) <br> Maiza starch,vegetable fat ,salt, soy flour, soda, <br> colours, preservatives etc <br> packaging material | Rs | 517440.00 | 591360.00 | 665280.00 |
| Total | Rs | 693000.00 | 792000.00 | 891000.00 |
| Stock of Raw Material |  | 1663760.00 | 517440.00 | 582120.00 |
| Stock of WIP | 30 days | 136.73 |  |  |
|  | 02 day | 2835 | 1900800.00 | 2138400.00 |
| Purchase Cost of Raw Material |  |  | 156230 | 175759 |

WORKING CAPITAL REQUIREMENT

| Particulars | Days | Year' 1 | Year' 2 | Year' 3 |
| :--- | ---: | ---: | ---: | ---: |
| Raw Material | 30 | 136701.37 | 156230.14 | 175758.90 |
| Work in Process | 2 | 2835.29 | 3240.33 | 3645.37 |
| Finished Goods | 10 | 75777.52 | 88288.14 | 96193.04 |
| Receivables | 30 | 547085.00 | 625240.00 | 703395.00 |
| Advance/Security |  | 200000.00 | 200000.00 | 200000.00 |
| Total | 30 | 962399.18 | 1072998.60 | 1178992.32 |
| Less: Creditors | 138600.00 | 158400.00 | 178200.00 |  |
| Net Current Assets | 823799.18 | 914598.60 | 1000792.32 |  |
| Bank Limits | 385786.63 | 442162.95 | 495084.99 |  |
| Margin for Working Capital |  | 438012.54 | 472435.65 | 505707.33 |

## SALARIES

(1) Staff and Labour:

| S. No. | Description | No. | Salary | Total Salaries-Year I | Total Salaries-Year 2 | Total Salaries-Year 3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (b) Technical Skilled \& Unskilled |  |  |  |  |  |  |
| i | Skilled Worker | 2 | 10,000.00 | 240,000.00 | 264000 | 290400 |
| ii | Semi Skilled Worker | 2 | 7,000.00 | 168,000.00 | 184800 | 203280 |
| iii | Helper | 1 | 6,500.00 | 78,000.00 | 85800 | 94380 |
| Total Wages |  |  |  | 486,000.00 | 534,600.00 | 588,060.00 |
| $\begin{gathered} \hline \text { (a) } \\ \mathbf{i} \\ \text { ii } \\ \text { iv } \\ \mathbf{v} \\ \mathbf{v i} \end{gathered}$ | Administrative \& Supervisory |  |  |  |  |  |
|  | Production Manager |  | 15,000.00 | 180,000.00 | 198000 | 217800 |
|  | Supervisor/storekeeper/Accountant | 1 | 10,000.00 | 120,000.00 | 132000 | 145200 |
|  | Salesman | 2 | 8,000.00 | 192,000.00 | 211200 | 232320 |
|  | Peon/watchman | 1 | 6,500.00 | 78,000.00 | 85800 | 94380 |
|  | Sweeper | 1 | 6,000.00 | 72,000.00 | 79200 | 87120 |
|  | Total Salaries |  |  | 642,000.00 | 706,200.00 | 776,820.00 |
| Grand Total |  |  |  | 1,128,000.00 | 1,240,800.00 | 1,364,880.00 |


| SALES \& ADMIN EXPENSES |  |  |  |
| :---: | :---: | :---: | :---: |
| Particulars | Year' 1 | Year' 2 | Year' 3 |
| Commision on sales | 1444304.4 | 1650633.6 | 1856962.8 |
| Postage \& Stationary | 2000.00 | 2200 | 2420 |
| Advertisement | 10000.00 | 11000 | 12100 |
| Telephone | 2400.00 | 2640 | 2904 |
| Repair \& Maintenance | 2000.00 | 2200 | 2420 |
| Transportation | 2000.00 | 2200 | 2420 |
| Consumable | 2000.00 | 2200 | 2420 |
| Sales expenses | 10000.00 | 11000 | 12100 |
| Staff Welfare | 5000.00 | 5500 | 6050 |
| Insurance | 2000.00 | 2200 | 2420 |
| Misc. Expenses | 2000.00 | 2200 | 2420 |
| Total | 1483704.40 | 1693973.60 | 1904636.80 |


| MANUFACTURING AND PROFIT \& LOSS ACCOUNT |  |  |  |
| :---: | :---: | :---: | :---: |
| Particulars | Year' 1 | Year' 2 | Year' 3 |
| Sales Value | 6565020.00 | 7502880.00 | 8440740.00 |
| Cost of Production: |  |  |  |
| Raw Material Cosnsumed: |  |  |  |
| Opening Stock | 0.00 | 136701.37 | 156230.14 |
| Add: Purchases | 1663200.00 | 1900800.00 | 2138400.00 |
|  | 1663200.00 | 2037501.37 | 2294630.14 |
| Less: Closing Stock | 136701.37 | 156230.14 | 175758.90 |
| Raw Material Consumption | 1,526,498.63 | 1,881,271.23 | 2,118,871.23 |
| Add: Op Stock of WIP | 0.00 | 2,835.29 | 3,240.33 |
|  | 1,526,498.63 | 1,884,106.52 | 2,122,111.56 |
| Less: Cl Stock of WIP | 2,835.29 | 3,240.33 | 3,645.37 |
|  | 1,523,663.34 | 1,880,866.19 | 2,118,466.19 |
| Power \& Fuel | 60,000.00 | 66,000.00 | 72,600.00 |
| Manufacturing Wages | 486,000.00 | 534,600.00 | 588,060.00 |
| Bonus \& Incentives | 40,483.80 | 44,532.18 | 48,985.40 |
| Consumable Stores | 12,000.00 | 13,200.00 | 14,520.00 |
| Rent of Building | 120,000.00 | 132,000.00 | 145,200.00 |
| Repair \& Insurance | 15,000.00 | 16,500.00 | 18,150.00 |
| Raw material storage \& ins. Cost | 15,236.63 | 16,760.30 | 18,436.33 |
| Carriage inward | 16,632.00 | 19,008.00 | 21,384.00 |
| Generatr Running \& Maintenance exp | 24,000.00 | 26,400.00 | 29,040.00 |
| Depreciation | 414,975.00 | 352,728.75 | 299,819.44 |
| Total Cost of Production | 2,727,990.78 | 3102595.42 | 3374661.35 |
| Add: Op. Stock of Finish. Goods | 0.00 | 75777.52 | 88288.14 |
|  | 2,727,990.78 | 3178372.94 | 3462949.49 |
| Less: Cls. Stock of F.Goods | 75,777.52 | 88,288.14 | 96,193.04 |
| Cost of Sales | 2,652,213.25 | 3,090,084.80 | 3,366,756.45 |
| Gross Profit | 3,912,806.75 | 4,412,795.20 | 5,073,983.55 |
|  | 59.60 | 0.59 | 0.60 |
| Selling \& Admin Cost: |  |  |  |
| Selling \& Administration Expenses | 1,483,704.40 | 1,693,973.60 | 1,904,636.80 |
| Salary | 642,000.00 | 706,200.00 | 776,820.00 |
| Financial Expenses |  |  |  |
| Interest on Term Loan | 226,161.38 | 176,364.38 | 126,567.38 |
| Interest on W.Capital | 48,223.33 | 55,270.37 | 61,885.62 |
| Pre. Expenses | 14,000.00 | 14,000.00 | 14,000.00 |
| Profit Before Taxation | 1498717.64 | 1766986.85 | 2190073.75 |
| Taxation | 449615.29 | 530096.06 | 657022.13 |
| Net Profit After Taxation | 1049102.35 | 1236890.80 | 1533051.63 |
| Cash withdrawal | 419640.94 | 494756.32 | 613220.65 |
| Transfer to Reserves | 629461.41 | 742134.48 | 919830.98 |
| Cumulative Reserves | 629461.41 | 1371595.89 | 2291426.86 |
| \% of PBT on Sales | 22.83 | 23.55 | 25.95 |

BALANCE SHEET

| Particulars | Year' 1 | Year' 2 | Year' 3 |
| :---: | :---: | :---: | :---: |
| Liabilities: |  |  |  |
| Capital | 1199637.54 | 1199637.54 | 1199637.54 |
| Reserve \& Surplus | 629461.41 | 1371595.89 | 2291426.86 |
| Secured Loan: |  |  |  |
| Term Loan | 1659900.00 | 1244925.00 | 829950.00 |
| Unsecured loan: |  |  |  |
| Current Liabilities: |  |  |  |
| Bank Borrowings | 385786.63 | 442162.95 | 495084.99 |
| Sundry Creditors | 138600.00 | 158400.00 | 178200.00 |
|  | 4013385.59 | 4416721.38 | 4994299.39 |
| Assets: |  |  |  |
| Fixed Assets: |  |  |  |
| Gross Block: | 2766500.00 | 2766500.00 | 2766500.00 |
| Less: Depreciation | 414975.00 | 767703.75 | 1067523.19 |
|  | 2351525.00 | 1998796.25 | 1698976.81 |
| Current Assets: |  |  |  |
| Inventories | 215314.18 | 247758.60 | 275597.32 |
| Recievables | 547085.00 | 625240.00 | 703395.00 |
| Advance/Security | 200000.00 | 200000.00 | 200000.00 |
| Cash \& Bank Balance | 643461.41 | 1302926.53 | 2088330.27 |
| Preliminary Expenses | 56000.00 | 42000.00 | 28000.00 |
|  | 4013385.59 | 4416721.38 | 4994299.39 |
| Difference | 0.00 | 0.00 | 0.00 |


| RATION ANALYSIS |  |  |  | BREAK EVEN ANALYSIS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | Year' 1 | Year' 2 | Year' 3 | Fixed Cost |  |
| Net Profit ratio NP* $100 /$ Total sales |  |  |  |  |  |
|  | 15.98 | 16.49 | 18.16 | Rent | 120,000.00 |
|  |  |  |  | Interest on Borrowing | 226,161.38 |
| Rate of Return <br> NP*100/Total Investment | 28.66 | 33.79 | 41.88 | Salaries | 256800 |
|  |  |  |  | Utilities | 24000 |
|  |  |  |  | Admin Exp <br> (Excluding Comm on sale) | 3940 |
|  |  |  |  | Depreciation | 414,975.00 |
|  |  |  |  | Total | 1,045,876.38 |
|  |  |  |  | Break Even Point | 49.923007 |

## ADDRFESS OF MACHINERY \& EQUIPMENT SUPPLIERS:

- M/s Bajaj Processpack Maschinen Pvt. Ltd., 7/27, Jai Lakshmi Industrial Estate, Sahibabad Industrial Area, Sahibabad, Dist. Ghaziabad (U.P.)- 201301.
- M/s Mechtech Designers \& Engineers Pvt. Ltd., 19 D, Dr. A. K. Paul Road, Kolkata - 700034 : West Bengal, India.
- M/s A. R. Enterprises (Alif Oven), 213, B Wing, 2nd Floor, Kanara Business Centre, Laxmi Nagar, Ghatkopar (E), Mumbai, INDIA - 400075.
- M/s Ultra Worldwide Private Limited, 201, Joshi Chambers, Ahemdabad Street, Iron Market, Near Masjid East Mumbai - 400009, Maharashtra, India.
- M/s Sun Beam Machines India Pvt Ltd., Fact.: No. 141, I.D.A., Bollaram, Hyderabad- 502325, Andhra Pradesh, India.

